



**CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

January 4, 2012

Mr. Richard H. Knight  
President  
Knightco Carousels, Inc.  
6906 Greenleigh Drive  
Columbia, Maryland 21046

Subject: Termination of Agreement

Dear Mr. Knight:

This letter concerns the Carousel Concession Agreement ("Agreement") dated June 16, 1999, between the Mayor and City Council of Baltimore ("City") acting by and through its Department of Public Works and Knightco Carousels, Inc. ("Knightco").

Pursuant to Section B of the Agreement the City is hereby notifying Knightco of the City's intent to terminate the month to month term of the Agreement at the end of February, 2012.

The City needs the site for other uses and requests that Knightco remove the carousel by March 31, 2012—time is of the essence. Knightco may not operate the carousel after the Agreement expires on February 28, 2010. If Knightco does not remove the carousel by March 31, 2012 then the City reserves the right to remove it. The City will hold Knightco responsible for the cost of such removal. The City will not be responsible for any damage to the carousel caused by the removal, or any damage suffered by it after it is removed, or any other loss in value. The City will have no obligation to store the carousel so that it is protected from harm caused by the elements, or by any person, and the City will not insure it against any loss or damage.

If Knightco does not remove the carousel by March 31, 2012, the City reserves the right to remove and sell the carousel in accordance with applicable law and to use any proceeds to reimburse the City for any amounts owed to the City under the Agreement.



You may contact the undersigned if you wish to discuss any legal issues. If you wish to set up a procedure for the removal of the carousel please contact Irene Van Sant at BDC (410 837 9305).

Sincerely,

A handwritten signature in dark ink, appearing to read "Steven Shattuck", with a stylized, cursive script.

Steven D. Shattuck  
Special Chief Solicitor

Cc: AJ Foxx, Department of Public Works  
M. J. Brodie, Baltimore Development Corporation